

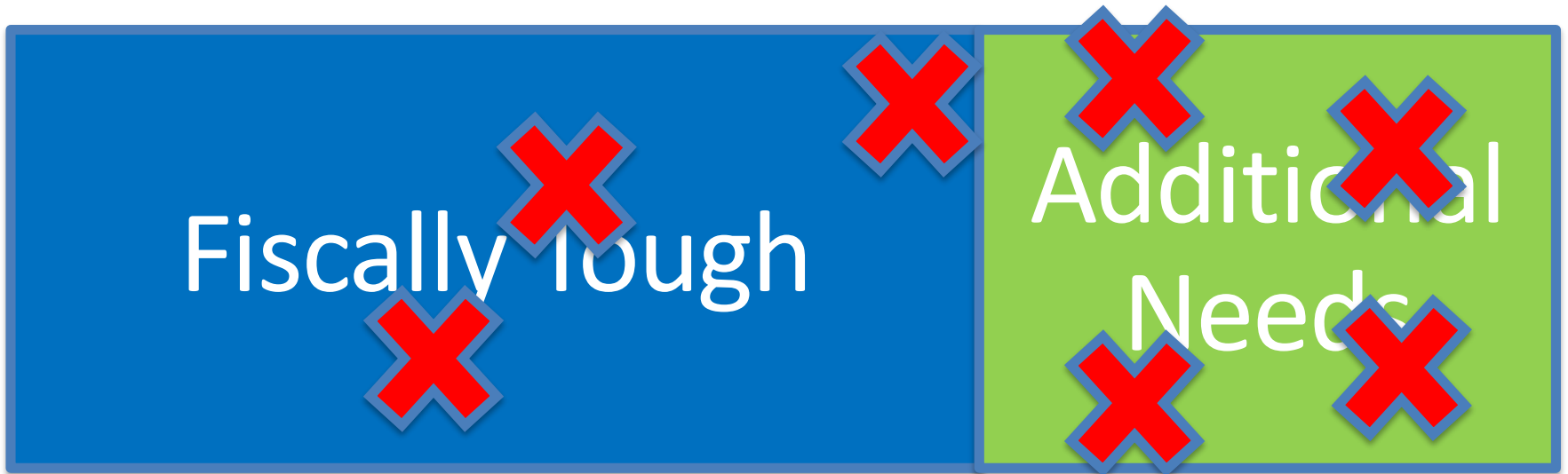
# Fiscal Year 2020 Budget Development Process and Overview



# Past Approaches to Creating Budgets

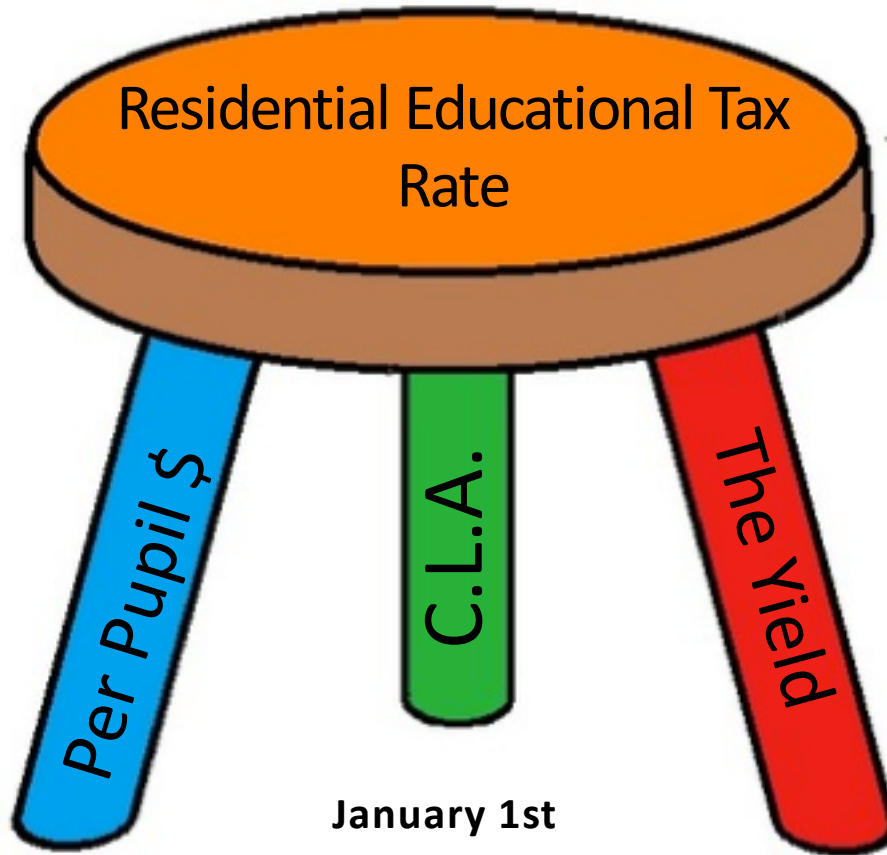
- **Administration** creates a “needs” budget
  - Large increases projected
- **Budget Committee** cuts for “reasonable” budget
  - Large cuts
  - Sometimes not the decisions that admin would make

# The Challenge of This Approach



# The Last Five Budgets

- **Central Office** projects **target tax** rate
  - Rate the community can support
- Reverse engineer proper **spending target**



January 1st

Mid-December

December 1<sup>st</sup>/April-May???

# The Last Five Budgets

- Target overall **cut established**
- Each **building** is asked to make a **cut**
  - Initial suggestions developed
  - Central office vets and blends proposals
- **Why?**
  - Have your **managers** give their **professional judgement**

# The Goal of this Approach



# Becoming Wary

- Last two years
  - Big budget battles **Governor** and **legislature**
  - Ed spending a political football
- Hard to predict and **late swings**
- Trying to match up **town meeting** and **end product**



# This Budget

- Build based on numbers that are more within our control
  - **Enrollment**
  - **Spending**
- Build around **per pupil expenditures**
- Maintain our per pupil **purchasing power**
  - **FY19 per pupil expenditure plus inflation**

# The Pressures Pushing Back

- **Cost increases**
- Ongoing **enrollment declines**
  - Less students equal more cost per student
- **Fund balance** hole to fill
- Pressures more than **absorb the inflation**
  - Cuts necessary
- **Staff** who could be directly affected **contacted**

# The Resulting Target

- **\$1.4 million dollar reduction** in prospective district spending for FY20
- Administrators have been working hard to find and blend reductions
- Still results in **4¢ tax increase**

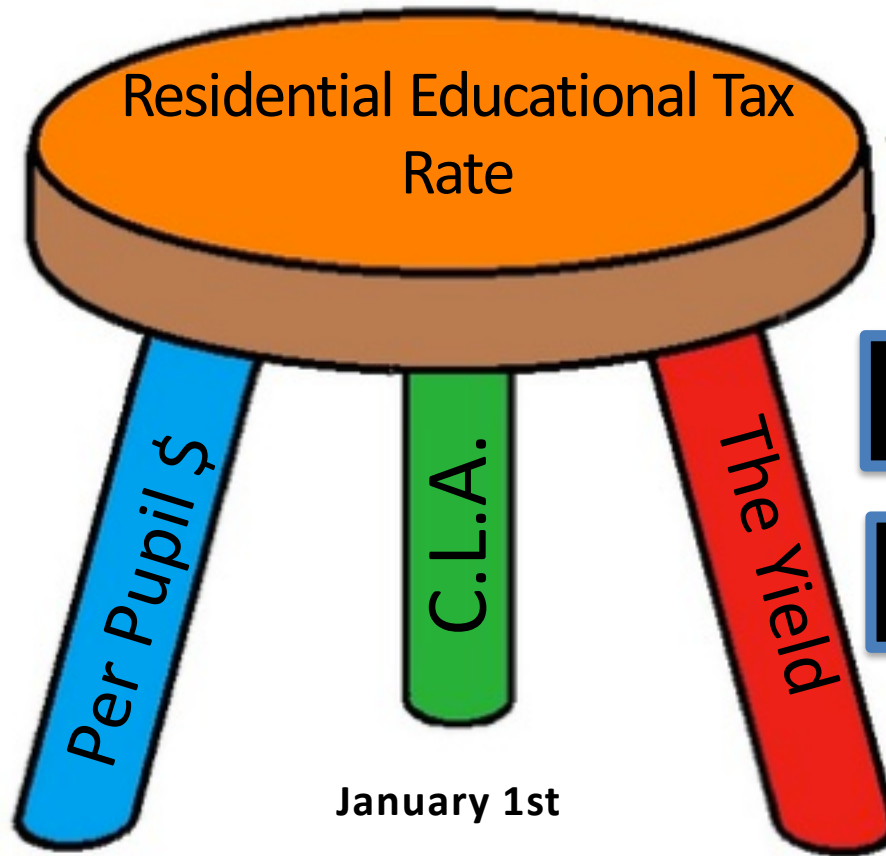
# Proposal Impact

- 19.5 total position cuts
  - **13.5 professional (STA) staff**
  - **0.5 administrative cuts**
  - **5.5 support staff cuts**

Update from This Afternoon:  
**State Suggested a Possible Change  
to a Key Variable**

# Tax Commissioner's Letter

- **Not** a consistently **good projector** of final number
- Lots to happen
  - Last cycle finalized **June 30<sup>th</sup>**
- Ray of **hope**



FY19: \$10,220

Projected FY20:  
\$10,666

# The Budget Binder

- Rick will take you through