

Audited Financial Statements

Crossroads Charter Academy

Big Rapids, Michigan

June 30, 2017

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Crossroads Charter Academy

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Crossroads Charter Academy as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Crossroads Charter Academy's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Crossroads Charter Academy as of June 30, 2017, and the respective changes in financial position, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and the other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Crossroads Charter Academy's basic financial statements. The introductory section, combining and individual non-major fund financial statements, and schedules of revenues and expenditures, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements and the schedules of revenues and expenditures are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements and the schedules of revenues and expenditures are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 25, 2017, on our consideration of Crossroads Charter Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Crossroads Charter Academy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Crossroads Charter Academy's internal control over financial reporting and compliance.



Croskey Lanni, PC

October 25, 2017
Rochester, Michigan



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of Crossroads Charter Academy

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Crossroads Charter Academy, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Crossroads Charter Academy's basic financial statements, and have issued our report thereon dated October 25, 2017.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Crossroads Charter Academy's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Crossroads Charter Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of Crossroads Charter Academy's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Crossroads Charter Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Croskey Lanni, PC

October 25, 2017
Rochester, Michigan

MANAGEMENT’S DISCUSSION AND ANALYSIS

This section of Crossroads Charter Academy’s “CCA”, annual financial report presents our discussion and analysis of the school’s financial performance during the fiscal year that ended on June 30, 2017. Please read it in conjunction with the school’s financial statements, which immediately follow this section.

FINANCIAL HIGHLIGHTS

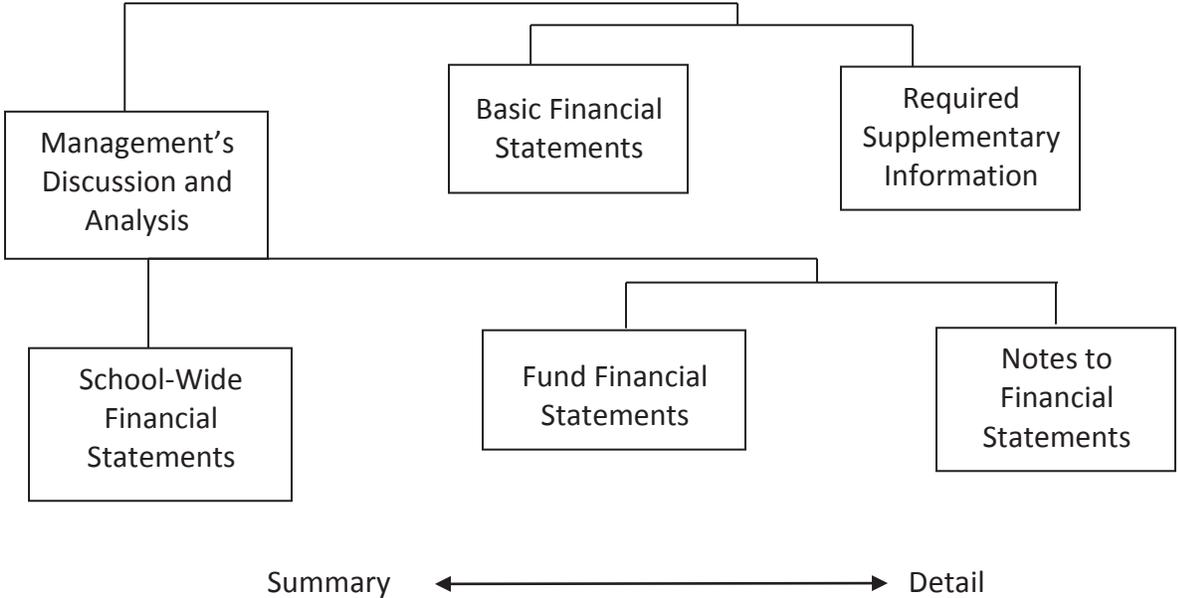
- ❖ The school’s financial status remains strong when compared to other districts within the ISD.
- ❖ The total cost of basic programs was \$2,362,904.
- ❖ Revenues were at \$5,221,367 while expenditures were \$4,787,937 in the general fund.
- ❖ Blended enrollment used for state aid purposes was 600.48 compared to 627.36 last year.
- ❖ The school has a general fund balance of \$1,192,172 as of June 30, 2017.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts – management’s discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the school:

- ❖ The first two statements are school-wide financial statements that provide both short-term and long-term information about the school’s overall financial status.
- ❖ The remaining statements are fund financial statements that focus on individual areas of the school, reporting the schools operations in more detail.
- ❖ The governmental fund statements tell how basic services like regular and special education were financed.
- ❖ Fiduciary funds statements provide information about the financial relationships in which the school acts solely as a trustee or agent for the benefit of others. These consist of student activity funds held by the school on behalf of the student group.

**Figure A-1
Organization of CCA'S Annual Financial Report**



The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the school's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

**Figure A-2
Major Features of School-Wide and Fund Financial Statements**

Fund Financial Statements			
	School-Wide Statements	Government Funds	Fiduciary Funds
Scope	Entire school (except fiduciary funds)	The activities of the school that are not proprietary or fiduciary, such as special education and building maintenance.	Instances in which the school administers resources on behalf of someone else, such as scholarship programs and student activities monies
Required Financial Statements	*Statement of net position *Statement of activities	*Balance sheet *Statement of revenues expenditures and changes in fund balances	*Statement of fiduciary net position *Statement of changes in fiduciary net position
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter, no capital assets or long-term liabilities included	All assets and liabilities, both short-term and long-term
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable	All additions and deductions during the year, regardless of when cash is received or paid

Figure A-2 summarizes the major features of the school’s financial statements, including the portion of the schools activities they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis highlights the structure and contents of each of the statements.

SCHOOL-WIDE STATEMENTS

The school-wide statements report information about the school as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the school’s assets and liabilities. All of the current year’s revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two school-wide statements report the school’s net position and how it has changed. Net position – the difference between the school’s assets and liabilities – are one way to measure the school’s financial health or position.

- ❖ Over time, increases or decreases in the school’s net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- ❖ To assess the overall health of the school, you need to consider additional non-financial factors such as changes in the school’s enrollment and the condition of school buildings and other facilities.

FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the school’s funds, focusing on its most significant or “major” funds – not the school as a whole. Funds are accounting devices the school uses to keep track of specific sources of funding and spending on particular programs:

- ❖ *Governmental activities* – Most of the school’s basic services are included in the general fund, such as regular and special education and administration. State foundation aid finances most of these activities.
- ❖ The school establishes other funds to control and manage money for particular purposes (like repaying its long-term debts) or to show that it is properly using certain revenues.

The school has two kinds of funds:

- ❖ *Governmental funds* – Most of the school’s basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the school’s programs. Because this information does not encompass the additional long-term focus of the school-wide statements, we provide additional information with governmental funds statements that explain the relationship (or differences) between them.
- ❖ *Fiduciary funds* – The school is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. We exclude these activities from the school-wide financial statements because the school cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE SCHOOL AS A WHOLE

The comparison of current year to prior year financial information is on the following pages. See tables A-3, A-4 and A-5.

The school's financial position is the product of many factors. A new asset depreciation schedule was implemented twelve years ago due to the new regulations required by GASB 34.

School Governmental

The stability of the school's finances is a result of the following measures:

- ❖ A strong fund balance has been accumulated over several years.
- ❖ Usage of the fund balance over the past three years has resulted in conservative budget planning.
- ❖ Encumbrance system continues to be implemented for spending controls and more current budget status.
- ❖ Health insurance options including a HMO/HRA plan were continued to help maintain costs.
- ❖ Staff FTE's have been modified to reflect decreased enrollment. Staff was not replaced when vacancies occurred in order to better align with enrollment numbers.

General Fund Budgetary Analysis

Over the course of the year, the school reviewed the annual operating budget several times.

Financial Outlook

The Crossroads Charter Academy's financial forecast is optimistic even with the economic conditions of the state heading into the 2017/18 school year. The State has increased the pupil allowance which helps our bottom line.

- ❖ Even though there was a decrease in students for the 2016-17 school year, as of August of 2017, a slight increase is projected. There have been three kindergarten classrooms for the past two years compared to only two in years prior.
- ❖ By refinancing school debt with a bond issue several years ago, the school secured a stable mortgage.
- ❖ Technology has continued to be a priority. Chromebooks, projectors, and intervention programs were purchased using federal and state funds.

**Table A-3
CCA's Net Position**

	2017	2016
Current and other assets	\$ 2,119,282	\$ 2,365,815
Capital assets	7,425,217	7,654,521
Total Assets	9,544,499	10,020,336
Long-term debt outstanding	6,574,324	6,979,574
Other liabilities	559,333	446,708
Total Liabilities	7,133,657	7,426,282
Net position:		
Net investment in capital assets	644,112	674,947
Restricted for debt service and capital projects	603,580	604,239
Unrestricted	1,163,150	1,314,868
Total Net Position	\$ 2,410,842	\$ 2,594,054

**Table A-4
Changes in CCA's Net Position**

	2017	2016
Revenues:		
Program revenues:		
Charges for services	\$ 90,165	\$ 72,979
Federal and State operating grants	908,076	823,225
General Revenues:		
State aid-unrestricted	4,429,519	4,608,660
Miscellaneous	78,266	49,021
Total revenues	5,506,026	5,553,885
Expenses:		
Instruction	2,896,224	2,896,295
Support services	2,210,873	2,168,300
Interest on long-term debt	355,595	361,786
Unallocated depreciation	226,546	227,039
Total expenses	5,689,238	5,653,420
Change in net position	\$ (183,212)	\$ (99,535)

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

By the end of 2017, the school had invested \$7,425,217 in capital assets, net of accumulated depreciation. More detailed information about capital assets can be found in Note 5 in the financial statements.

Table A-5
CCA's Capital Assets

	<u>Balance</u> <u>June 30, 2017</u>	<u>Balance</u> <u>June 30, 2016</u>
Land	\$ 302,882	\$ 302,882
Building and improvements	8,990,099	8,990,099
Equipment and computers	271,332	271,332
Vehicles	188,724	239,607
	<hr/>	<hr/>
Subtotal	9,753,037	9,803,920
	<hr/>	<hr/>
Less: accumulated depreciation	2,327,820	2,149,399
	<hr/>	<hr/>
Net book value of assets	<u>\$ 7,425,217</u>	<u>\$ 7,654,521</u>

Long-Term Debt

At year end the school had debt of \$6,841,661 consisting primarily of construction loans further described in Note 7 to the financial statements.

- ❖ The school paid \$355,595 of debt interest and \$196,339 of principal from the bond issue.

FACTORS BEARING ON THE SCHOOL'S FUTURE

- ❖ CCA continues to provide quality education getting our students ready for career and college. According to the most recent M-STEP results, students in grade K-6 have the highest average proficiency in every subject and every grade level tested.
- ❖ Professional Learning Communities have been implemented in both schools which is a valuable resource for information and educational data for teachers.
- ❖ Our elementary building has continued to implement a multi-tiered system of support with dedicated school time for individual interventions for all students.
- ❖ An instructional rounds and peer observation models have been adopted K-12 to improve instructional methods.

CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT

This financial report is designed to provide our students, parents and creditors with a general overview of the school's finances and to demonstrate the school's accountability for the money it receives. If you have questions about this report or need additional information, contact the school's business office at:

Crossroads Charter Academy, 215 N. State Street, Big Rapids, MI 49307

CROSSROADS CHARTER ACADEMY

STATEMENT OF NET POSITION JUNE 30, 2017

ASSETS AND DEFERRED OUTFLOWS

Current Assets

Cash and cash equivalents	\$	594,743
Investments - restricted for debt service and capital projects		603,580
Accounts receivable		2,773
Due from other governmental units		906,135
Prepaid expenses		12,051
		<hr/>
Total current assets		2,119,282

Capital Assets - Net of Accumulated Depreciation

7,425,217

Total assets and deferred outflows \$ 9,544,499

LIABILITIES, DEFERRED INFLOWS AND NET POSITION

Current Liabilities

Accounts payable	\$	2,346
Unearned revenue		15,052
Other accrued expenses		335,154
Long-term debt - current portion		206,781
		<hr/>
Total current liabilities		559,333

Long-Term Debt - Long-Term Portion

6,574,324

Net Position

Net investment in capital assets		644,112
Restricted for debt services and capital projects		603,580
Unrestricted		1,163,150
		<hr/>
Total net position		2,410,842

Total liabilities, deferred inflows and net position \$ 9,544,499

See accompanying notes to financial statements

CROSSROADS CHARTER ACADEMY

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2017

		Program Revenues		Net (Expense) Revenues and Changes in Net Position
	Expenses	Charges for Services	Operating Grants	Government Type Activities
Functions				
Instruction				
Basic programs	\$ 2,362,904	\$ -	\$ 28,459	\$ (2,334,445)
Added needs	533,320	-	504,618	(28,702)
Support services				
Pupil support services	127,237	-	109,646	(17,591)
Instructional staff support services	51,507	-	20,778	(30,729)
General administration	320,317	-	-	(320,317)
School administration	253,903	-	-	(253,903)
Business support services	255,484	-	-	(255,484)
Operations and maintenance	529,317	-	-	(529,317)
Pupil transportation services	51,049	-	-	(51,049)
Central support services	148,965	-	606	(148,359)
Athletic activities	131,925	45,159	-	(86,766)
Food services	320,126	43,393	243,054	(33,679)
Community services	21,043	-	915	(20,128)
Unallocated depreciation	226,546	-	-	(226,546)
Unallocated interest	355,595	1,613	-	(353,982)
	<u>\$ 5,689,238</u>	<u>\$ 90,165</u>	<u>\$ 908,076</u>	<u>(4,690,997)</u>
 General Purpose Revenues:				
State school aid - unrestricted				4,429,519
Gain (loss) on disposal of assets				(2,758)
Miscellaneous revenues				81,024
				<u>4,507,785</u>
Change in net position				(183,212)
Net position - July 1, 2016				<u>2,594,054</u>
Net position - June 30, 2017				<u>\$ 2,410,842</u>

See accompanying notes to financial statements

CROSSROADS CHARTER ACADEMY

COMBINED BALANCE SHEET – ALL GOVERNMENTAL FUNDS JUNE 30, 2017

ASSETS

	General	Debt Service	Non-Major Special Revenue	Total
Cash and cash equivalents	\$ 594,743	\$ -	\$ -	\$ 594,743
Investments	-	603,580	-	603,580
Accounts receivable	2,533	-	240	2,773
Due from other governmental units	905,321	-	814	906,135
Due from other funds	-	-	1,292	1,292
Prepaid expenses	12,051	-	-	12,051
 Total assets	<u>\$ 1,514,648</u>	<u>\$ 603,580</u>	<u>\$ 2,346</u>	<u>\$ 2,120,574</u>

LIABILITIES AND FUND BALANCE

Liabilities

Accounts payable	\$ -	\$ -	\$ 2,346	\$ 2,346
Due to other funds	1,292	-	-	1,292
Unearned revenue	15,052	-	-	15,052
Other accrued expenses	306,132	-	-	306,132
 Total liabilities	322,476	-	2,346	324,822

Fund Balance

Nonspendable	12,051	-	-	12,051
Restricted	-	603,580	-	603,580
Assigned	53,211	-	-	53,211
Unassigned	1,126,910	-	-	1,126,910
 Total fund balance	1,192,172	603,580	-	1,795,752
 Total liabilities and fund balance	<u>\$ 1,514,648</u>	<u>\$ 603,580</u>	<u>\$ 2,346</u>	<u>\$ 2,120,574</u>

See accompanying notes to financial statements

CROSSROADS CHARTER ACADEMY

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCE TO NET POSITION OF GOVERNMENTAL ACTIVITIES JUNE 30, 2017

Amounts reported for governmental activities in the statement of net position are different because:

Total Governmental Fund Balances	\$ 1,795,752
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. The cost of the assets is \$9,753,037 and the accumulated depreciation is \$2,327,820.	7,425,217
Interest is not payable until due in governmental activities and, therefore, is not recorded in the funds.	(29,022)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.	<u>(6,781,105)</u>
Net Position of Governmental Activities	<u>\$ 2,410,842</u>

See accompanying notes to financial statements

CROSSROADS CHARTER ACADEMY

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – ALL GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2017

	General	Debt Service	Non-Major Special Revenue	Total
Revenues				
Local sources	\$ 113,437	\$ 971	\$ 43,393	\$ 157,801
State sources	4,790,907	-	3,525	4,794,432
Federal sources	224,719	-	239,529	464,248
Interdistrict sources	92,304	-	-	92,304
Total governmental fund revenues	5,221,367	971	286,447	5,508,785
Expenditures				
Instructional				
Basic programs	2,362,904	-	-	2,362,904
Added needs	533,320	-	-	533,320
Support services				
Pupil support services	127,237	-	-	127,237
Instructional staff support services	51,507	-	-	51,507
General administration	320,317	-	-	320,317
School administration	253,903	-	-	253,903
Business support services	255,484	-	-	255,484
Operations and maintenance	517,072	-	12,245	529,317
Pupil transportation services	51,049	-	-	51,049
Central support services	148,965	-	-	148,965
Athletic activities	131,925	-	-	131,925
Food services	-	-	320,126	320,126
Community services	21,043	-	-	21,043
Debt principal and interest	13,211	541,544	-	554,755
Total governmental fund expenditures	4,787,937	541,544	332,371	5,661,852
Excess (deficiency) of revenues over expenditures	433,430	(540,573)	(45,924)	(153,067)
Other Financing Sources (Uses)				
Operating transfers in	-	539,914	1,292	541,206
Operating transfers out	(541,206)	-	-	(541,206)
Total other financing sources (uses)	(541,206)	539,914	1,292	-
Excess (deficiency) of revenues and other financing sources over expenditures and other uses	(107,776)	(659)	(44,632)	(153,067)
Fund balance - July 1, 2016	1,299,948	604,239	44,632	1,948,819
Fund balance - June 30, 2017	\$ 1,192,172	\$ 603,580	\$ -	\$ 1,795,752

See accompanying notes to financial statements

CROSSROADS CHARTER ACADEMY

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2017

Amounts reported for governmental activities in the statement of activities are different because:

Net Change in Fund Balances - Total Governmental Funds \$ (153,067)

Governmental funds report capital outlays as expenditures. However, in the statement of activities, assets are capitalized and the cost is allocated over their estimated useful lives and reported as depreciation and amortization expense. This is the amount by which capital outlays exceeded depreciation and amortization in the current period:

Depreciation and amortization expense	\$ (226,546)	
Gain (loss) on disposal of assets	<u>(2,758)</u>	(229,304)

The governmental funds report loan proceeds as an other financing source, while repayment of loan principal is reported as an expenditure. Interest is recognized as an expenditure in the governmental funds when it is due. The net effect of these differences in the treatment of general loan obligations is as follows:

Interest expense	\$ 2,820	
Repayment of loan principal	<u>196,339</u>	<u>199,159</u>

Change in Net Position of Governmental Activities \$ (183,212)

CROSSROADS CHARTER ACADEMY

STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUND
JUNE 30, 2017

ASSETS

Cash and cash equivalents	<u>\$ 65,189</u>
Total assets	<u><u>\$ 65,189</u></u>

LIABILITIES

Due to student groups	<u>\$ 65,189</u>
Total liabilities	<u><u>\$ 65,189</u></u>

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2017

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Crossroads Charter Academy (the “Academy”) conform to generally accepted accounting principles applicable to public school academies. The following is a summary of the significant accounting policies:

Reporting Entity

Crossroads Charter Academy was formed as a public school academy pursuant to the Michigan School Code of 1976, as amended by Act No. 362 of the Public Acts of 1993 and Act No. 416 of the Public Acts of 1994. The Academy filed articles of incorporation as a nonprofit corporation pursuant to the provisions of the Michigan Nonprofit Corporation Act of 1982, as amended, on June 5, 1998, and began operation in July, 1998.

In July 2015, the Academy entered into a new seven-year contract with Grand Valley State University's Board of Trustees to charter a public school academy, through June 30, 2022. The contract requires the Academy to act exclusively as a governmental agency and not undertake any action inconsistent with its status as an entity authorized to receive state school aid funds pursuant to the State constitution. The University's Board of Trustees is the fiscal agent for the Academy and is responsible for overseeing the Academy's compliance with the contract and all applicable laws. The Academy pays Grand Valley State University's Board of Trustees three percent of state aid as administrative fees. Total administrative fees paid for the year ended June 30, 2017 were approximately \$131,900.

In July 2015, the Academy entered into a three year agreement with HR Charter Consulting, LLC (HRCC). Under the terms of this agreement, HRCC provides a variety of services including payroll, and other human resource services. The Academy is obligated to pay HRCC 2.9% of its gross payroll wages during the term of this contract. The total paid for these services amounted to approximately \$86,100 for the year ended June 30, 2017.

The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational or financial relationships with the public school Academy. Based on application of criteria, the Academy does not contain component units.

Fund Financial Statements

Fund financial statements report detailed information about the Academy. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column.

Basis of Presentation – Fund Accounting

The accounts of the Academy are organized on the basis of funds. The operations of a fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenue and expenditures. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the combined financial statements in this report, into generic fund types in two broad fund categories.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Governmental Funds

A governmental fund is a fund through which most Academy functions typically are financed. The acquisition, use and balances of the Academy's expendable financial resources and the related current liabilities are accounted for through a governmental fund.

General Fund - The general fund is used to record the general operations of the Academy pertaining to education and those operations not provided for in other funds. Included are all transactions related to the approved current operating budget.

Special Revenue Fund - The special revenue fund is used to account for the food service program operations. The special revenue fund is a subsidiary operation and is an obligation of the general fund. Therefore any shortfall in the special revenue fund will be covered by an operating transfer from the general fund.

Debt Service Fund - The debt service fund is used to record certain revenue and the payment of interest, principal and other expenditures on long-term debt.

Capital Projects Fund - The capital projects fund, which the Academy does not currently maintain, accounts for financial resources to be used for the acquisition, construction, or improvement of capital facilities.

Fiduciary Fund - The fiduciary fund is used to account for assets held by the Academy in a trustee capacity or as an agent. The agency fund is custodial in nature and does not involve the measurement of results of operations.

Activity (Agency) Fund - The Academy presently maintains an activity fund to record the transactions of a student group for school and school-related purposes. The fund is segregated and held in trust for the students.

Governmental and agency funds utilize the modified accrual basis of accounting. Modifications in such method from the accrual basis are as follows:

- a. Revenue that is both measurable and available for use to finance operations is recorded as revenue when earned. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within sixty days of the end of the current fiscal period.
- b. Payments for inventoriable types of supplies, which are not significant at year end, are recorded as expenditures at the time of purchase.
- c. Principal and interest of general long-term debt are not recorded as expenditures until their due dates.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

- d. The State of Michigan utilizes a foundation allowance funding approach, which provides for specific annual amount of revenue per student based on a state-wide formula. The foundation allowance is funded from a combination of state and local sources. Revenue from state sources is primarily governed by the School Aid Act and the School Code of Michigan. The state portion of the foundation is provided from the State's School Aid Fund and is recognized as revenue in accordance with state law. A major portion of the Academy's revenue is derived from this state aid. As such, the Academy is considered to be economically dependent on this aid. The Academy's existence is dependent upon qualification for such aid.

Government-Wide Financial Statements

The government-wide financial statements (i.e. the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the primary government. The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. This approach differs from the manner in which governmental fund financial statements are prepared. Therefore, governmental fund financial statements include reconciliations with brief explanations to better identify the relationships between the government-wide statements and the statements for governmental funds.

The government-wide Statement of Activities presents a comparison between expenses and program revenues for each segment of the business-type activities of the Academy and for each governmental program. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. The Academy does not allocate indirect expenses to programs. In creating the government wide financial statements the Academy has eliminated inter-fund transactions. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each program or function is self financing or draws from the general revenues of the Academy. When both restricted and unrestricted resources are available for use, it is the Academy's policy to use restricted resources first.

Net position should be reported as restricted when constraints placed on net position use are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. The Academy first utilizes restricted resources to finance qualifying activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government - wide financial statements.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Cash and Cash Equivalents

The Academy's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with maturities of three months or less from the date of acquisition. The Academy reports its investments in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools and GASB No. 40, Deposit and Investment Risk Disclosures. Under these standards, certain investments are valued at fair value as determined by quoted market prices or by estimated fair values when quoted market prices are not available. The standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the Academy intends to hold the investment until maturity. The Academy held investments in mutual funds that invest solely in U.S. Treasury obligations. The funds are held in trust for debt service and capital projects. State statutes authorize the Academy to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, saving accounts, deposit accounts, and or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Corporation or National Credit Union Administration, respectively; in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The Academy is also authorized to invest in U.S. Government or Federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above.

Receivables

Receivables at June 30, 2017 consist primarily of state school aid due from the State of Michigan and the federal government. All receivables are expected to be fully collected in July and August of 2017 and are considered current for the purposes of these financial statements.

Prepaid Assets

Payments made to vendors for services that will benefit periods beyond June 30, 2017, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure is reported in the year in which services are consumed.

Capital Assets and Depreciation

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions or retirements during the year. The Academy follows the policy of not capitalizing assets with a useful life of less than one year. The Academy does not possess any infrastructure assets.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

All reported capital assets, with the exception of land, are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Building and improvements	10 – 50 years
Furniture and equipment	5 – 15 years
Computers and software	3 – 10 years

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements. In general, payables and accrued liabilities that will be paid from governmental funds are reported on the governmental fund financial statements regardless of whether they will be liquidated with current resources. However, the non-current portion of capital leases that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they will be paid with current, expendable, available financial resources. In general, payments made within sixty days after year-end are considered to have been made with current available financial resources. Other long-term obligations that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due.

Net Position

Net position represents the difference between assets, deferred outflows, liabilities and deferred inflows. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the Academy or through external restrictions imposed by creditors, grantors or laws of regulations of other governments.

Fund Equity

The Academy has adopted GASB 54 as part of its fiscal year reporting. The intention of the GASB is to provide a more structured classification of fund balance and to improve the usefulness of fund balance reporting to the users of the Academy's financial statements. The reporting standard establishes a hierarchy for fund balance classifications and the constraints imposed on those resources.

GASB 54 provides for two major types of fund balances, which are nonspendable and spendable. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. This category typically includes prepaid items and inventories.

In addition to nonspendable fund balance, GASB 54 has provided a hierarchy of spendable fund balances, based on a hierarchy of spending constraints.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

- a. *Restricted fund balance* – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.
- b. *Committed fund balance* – amounts constrained to specific purposes by the Board; to be reported as committed, amounts cannot be used for any other purpose unless the Board takes action to remove or change the constraint.
- c. *Assigned fund balance* – amounts the Board intends to use for a specific purpose; intent can be expressed by the Board or by an official or committee to which the Board delegates the authority.
- d. *Unassigned fund balance* – amounts that are available for any purpose; these amounts are reported only in the general fund.

The Academy follows the policy that restricted, committed, or assigned amounts will be considered to have been spent when an expenditure is incurred for purposes for which both unassigned and restricted, committed, or assigned fund balances are available. There are no governmental funds with a deficit.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Annual budgets are adopted on a consistent basis with accounting principles generally accepted in the United States of America and state law for the general fund. All annual appropriations lapse at fiscal year end and encumbrances are not formally recorded.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body is the function level. State law requires the Academy to have its budget in place by July 1. Expenditures in excess of amounts budgeted is a violation of Michigan Law. The Academy is required by law to adopt general and special revenue fund budgets. During the year ended June 30, 2017 the budget was amended in a legally permissible manner. The Academy had expenditures in certain budgetary functions and in total that were in excess of the amounts appropriated for the year ended June 30, 2017, as detailed on page 20 of these financial statements.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 3 - DEPOSITS AND INVESTMENTS

As of June 30, 2017, the Academy had the following investments:

<u>Type</u>	<u>S&P Rating</u>	<u>Maturities</u>	<u>Carrying Value</u>
Deposits:			
Demand deposits			\$ 659,932
Investments:			
U.S. Treasury and agency obligations	BBB-	Various	<u>603,580</u>
Total deposits and investments			<u>\$ 1,263,512</u>

The above amounts are reported in the financial statements as follows:

Deposits:			
Cash - Governmental Funds			\$ 594,743
Cash - Fiduciary Fund			<u>65,189</u>
Subtotal			659,932
Investments:			
Investments - Debt Service			<u>603,580</u>
Total deposits and investments			<u>\$ 1,263,512</u>

Interest Rate Risk

In accordance with its investment policy, the Academy will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the Academy's cash requirements.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 3 - DEPOSITS AND INVESTMENTS - Continued

Credit Risk

State law limits investments in commercial paper and corporate bonds to a prime or better rating issued by nationally recognized statistical rating organizations (NRSROs). As of June 30, 2017, the Academy's investments were rated BBBm by Standards & Poor's and Aaa by Moody's Investors Service.

Concentration of Credit Risk

The Academy will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the Academy's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. More than 5% of the Academy's investments are in pooled investment accounts which represents 100% of the Academy's total investments.

Custodial Credit Risk - Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the Academy's deposits may not be returned to it. As of June 30, 2017, \$356,839 of the Academy's cash was unsecured. All cash balances were uncollateralized as of June 30, 2017.

Custodial Credit Risk - Investments

For an investment, this is the risk that, in the event of the failure of the counterparty, the Academy will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Academy will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the Academy will do business.

Foreign Currency Risk

The Academy is not authorized to invest in investments which have this type of risk.

Fair Value

Generally accepted accounting principles define fair value, establish a framework for measuring fair value, and establish a fair value hierarchy that prioritizes the inputs to valuation techniques. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market. Valuation techniques that are consistent with the market, income or cost approach are used to measure fair value.

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 3 - DEPOSITS AND INVESTMENTS - Continued

The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels:

- a. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities the Academy has the ability to access.
- b. Level 2 inputs are inputs (other than quoted prices included within Level 1) that are observable for the asset or liability, either directly or indirectly.
- c. Level 3 are unobservable inputs for the asset or liability and rely on management's own assumptions about the assumptions that market participants would use in pricing the asset or liability. (The observable inputs should be developed based on the best information available in the circumstances and may include the Academy's own data.)

The Academy does not have any investments that are subject to the fair value measurement.

NOTE 4 – DUE FROM OTHER GOVERNMENTAL UNITS

Amounts due from other governmental units consist of the following:

State sources	\$ 858,462
Federal sources	<u>47,673</u>
Total	<u><u>\$ 906,135</u></u>

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 5 - CAPITAL ASSETS

Capital asset activity of the Academy's governmental activities was as follows:

	<u>Balance</u> <u>July 1, 2016</u>	<u>Additions</u>	<u>Disposals</u>	<u>Balance</u> <u>June 30, 2017</u>
Capital assets not subject to depreciation				
Land	\$ 302,882	\$ -	\$ -	\$ 302,882
Capital assets subject to depreciation				
Building	8,990,099	-	-	8,990,099
Equipment	253,218	-	-	253,218
Computer	18,114	-	-	18,114
Vehicles	239,607	-	50,883	188,724
Sub-total	9,803,920	-	50,883	9,753,037
Accumulated depreciation				
Building	1,856,568	191,407	-	2,047,975
Equipment	183,902	13,534	-	197,436
Computer	18,114	-	-	18,114
Vehicles	90,815	21,605	48,125	64,295
Sub-total	2,149,399	226,546	48,125	2,327,820
Total net capital assets	<u>\$ 7,654,521</u>	<u>\$ (226,546)</u>	<u>\$ 2,758</u>	<u>\$ 7,425,217</u>

Depreciation and amortization expense was not charged to activities as the Academy considers its assets to impact multiple activities and allocation is not practical.

NOTE 6 – OTHER ACCRUED EXPENSES

Other accrued expenses may be summarized as follows:

	<u>Net Position</u>	<u>Funds</u>
Purchased services - payroll and benefits	\$ 266,556	\$ 266,556
University oversight fee	23,993	23,993
Other expenses	15,583	15,583
Interest	29,022	-
Total other accrued expenses	<u>\$ 335,154</u>	<u>\$ 306,132</u>

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 7 - LONG-TERM OBLIGATIONS PAYABLE

Long-term obligations as of June 30, 2017 can be summarized as follows:

Loan Information

	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Other</u>
Loan 1	3.90%	September, 2019	Annual payments of \$13,211 including interest, due in September of each year; secured by vehicle
Revenue bond 1	5% Average	June, 2035	Semi-annual interest payments, collateralized by pledge for state aid
Revenue bond 2	4% Average	June, 2042	Semi-annual interest payments, collateralized by pledge for state aid

Loan Activity

	<u>Balance July 1, 2016</u>	<u>Additions</u>	<u>Retirements and Payments</u>	<u>Balance June 30, 2017</u>	<u>Due Within One Year</u>
Loan 1	\$ 48,000	\$ -	\$ 11,339	\$ 36,661	\$ 11,781
Revenue bond 1	4,670,000	-	140,000	4,530,000	145,000
Revenue bond 2	2,320,000	-	45,000	2,275,000	50,000
	<u>\$ 7,038,000</u>	<u>\$ -</u>	<u>\$ 196,339</u>	6,841,661	<u>\$ 206,781</u>
Less unamortized discount				<u>60,556</u>	
				<u>\$ 6,781,105</u>	

The following are maturities of long-term obligations for principal and interest for the next five years and in total:

	<u>Principal</u>	<u>Interest</u>
2018	\$ 206,781	\$ 347,568
2019	217,240	338,039
2020	227,640	327,812
2021	225,000	317,119
2022	235,000	306,419
2023 - 2027	1,365,000	1,343,614
2028 - 2032	1,755,000	955,151
2033 - 2037	1,910,000	424,333
2038 - 2042	700,000	103,427

CROSSROADS CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS - Continued
FOR THE YEAR ENDED JUNE 30, 2017

NOTE 8 - RETIREMENT PLAN

All employees of the Academy are eligible to participate in a retirement plan established by HRCC which qualifies under the provisions of Section 401(k) of the Internal Revenue Code. Employer contributions under this plan are discretionary and amounted to four percent of salaries for the year ended June 30, 2017. These contributions are fully vested with the employee after five years of service. Eligible employees may also contribute up to 15% of their salaries under the terms of this plan.

NOTE 9 - INTERFUND TRANSFERS

During the normal course of the school year the Academy transferred amounts between its funds as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Debt Service</u>
Transfer In	\$ -	\$ 1,292	\$ 539,914
Transfer Out	541,206	-	-

As stipulated by the Academy's revenue bond agreement which is described in Note 7, the Academy must transfer 20% of its state aid to a trustee. The trustee retains the required portion for debt service and returns the remainder to the Academy. The general fund also subsidizes the Special Revenue Funds' lunch activities. These above transactions account for the major activity in the Academy's interfund transfer accounts.

NOTE 10 - RISK MANAGEMENT

The Academy is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (worker's compensation), as well as medical benefits provided to employees. The Academy has purchased commercial insurance for all claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

SUPPLEMENTARY INFORMATION

CROSSROADS CHARTER ACADEMY

REQUIRED SUPPLEMENTAL INFORMATION BUDGETARY COMPARISON SCHEDULE – GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2017

	Original Budget	Final Budget	Actual	Variance
Revenues				
Local sources	\$ 77,200	\$ 94,822	\$ 113,437	\$ 18,615
State sources	4,969,897	4,761,613	4,790,907	29,294
Federal sources	228,000	230,458	224,719	(5,739)
Interdistrict sources	82,000	92,304	92,304	-
Total governmental fund revenues	5,357,097	5,179,197	5,221,367	42,170
Expenditures				
Instruction				
Basic programs	2,295,588	2,353,679	2,362,904	9,225
Added needs	617,825	502,157	533,320	31,163
Support services				
Pupil support services	135,636	134,160	127,237	(6,923)
Instructional staff support services	43,040	52,750	51,507	(1,243)
General administration	343,009	327,360	320,317	(7,043)
School administration	296,053	288,270	253,903	(34,367)
Business support services	265,780	241,464	255,484	14,020
Operations and maintenance	534,491	505,083	517,072	11,989
Pupil transportation services	46,220	43,960	51,049	7,089
Central support services	152,411	149,238	148,965	(273)
Athletic activities	137,366	128,012	131,925	3,913
Community services	15,785	17,204	21,043	3,839
Debt principal and interest	14,400	13,211	13,211	-
Total governmental fund expenditures	4,897,604	4,756,548	4,787,937	31,389
Excess (deficiency) of revenues over expenditures	459,493	422,649	433,430	10,781
Other Financing Sources (Uses)				
Proceeds from long-term debt	63,500	-	-	-
Operating transfers out	(545,400)	(544,478)	(541,206)	3,272
Total other financing sources (uses)	(481,900)	(544,478)	(541,206)	3,272
Excess (deficiency) of revenues and other financing sources over expenditures and other uses	(22,407)	(121,829)	(107,776)	14,053
Fund balance - July 1, 2016	1,299,948	1,299,948	1,299,948	-
Fund balance - June 30, 2017	\$ 1,277,541	\$ 1,178,119	\$ 1,192,172	\$ 14,053

CROSSROADS CHARTER ACADEMY

SCHEDULE OF REVENUES – GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2017

Local Sources

Authorizer grant	\$	11,974
Earnings on investments		642
Student activities		45,159
Other local revenues		<u>55,662</u>
Total local sources		113,437

State Sources

At risk		258,999
Special education		102,389
State aid		<u>4,429,519</u>
Total state sources		4,790,907

Federal Sources

Title I		170,250
Title II A		21,539
Other program revenue		<u>32,930</u>
Total federal sources		224,719

Interdistrict Sources

		<u>92,304</u>
Total general fund revenues	\$	<u><u>5,221,367</u></u>

CROSSROADS CHARTER ACADEMY

SCHEDULE OF EXPEDITURES – GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2017

Basic Programs

Purchased services	\$ 2,225,633
Other purchased services	410
Supplies and materials	92,658
Non-depreciable capital assets	11,280
Other expenditures	<u>32,923</u>
Total basic programs	2,362,904

Added Needs

Purchased services	520,632
Supplies and materials	<u>12,688</u>
Total added needs	533,320

Pupil Support Services

Guidance services	59,794
Health services	222
Social work services	50,318
Other pupil services	<u>16,903</u>
Total pupil support services	127,237

Instructional Staff Support Services

Purchased services	46,904
Supplies and materials	<u>4,603</u>
Total instructional staff support services	51,507

General Administration

Purchased services	306,763
Other expenditures	<u>13,554</u>
Total general administration	320,317

CROSSROADS CHARTER ACADEMY

SCHEDULE OF EXPEDITURES – GENERAL FUND - CONTINUED FOR THE YEAR ENDED JUNE 30, 2017

School Administration

Purchased services	250,087
Supplies and materials	1,449
Other expenditures	2,367
	<hr/>
Total school administration	253,903

Business Support Services

Purchased services	203,593
Rentals	40,642
Supplies and materials	5,102
Other expenditures	6,147
	<hr/>
Total business support services	255,484

Operations and Maintenance

Purchased services	293,856
Repairs and maintenance	51,634
Supplies and materials	171,582
	<hr/>
Total operations and maintenance	517,072

Pupil Transportation Services

Purchased services	27,577
Repairs and maintenance	9,585
Rentals	4,400
Supplies and materials	9,487
	<hr/>
Total pupil transportation services	51,049

Central Support Services

Purchased services	83,152
Supplies and materials	29,484
Non-depreciable capital assets	36,329
	<hr/>
Total central support services	148,965

CROSSROADS CHARTER ACADEMY

SCHEDULE OF EXPEDITURES – GENERAL FUND - CONTINUED
FOR THE YEAR ENDED JUNE 30, 2017

Athletic Activities

Purchased services	112,546
Supplies and materials	12,645
Non-depreciable capital assets	2,134
Other expenditures	4,600
	<hr/>
Total athletic activities	131,925

Community Services

Purchased services	16,766
Other purchased services	764
Supplies and materials	52
Other expenditures	3,461
	<hr/>
Total community services	21,043

Debt Principal and Interest

	13,211
	<hr/>
Total general fund expenditures	<u>\$ 4,787,937</u>